## AFGE/NVAC and GAO

## Systemic Racism at the VA

January 26, 2022





### Introductions

#### **Representatives from AFGE and the National VA Council (NVAC)**

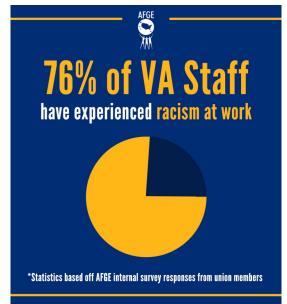
- Tinita Cole: NVAC National Representative & Chair of EEO Committee
  - Dayton, OH VA Medical Center
- Donald Fowler: NVAC District 11 Representative
  - Puget Sound Health Care System American Lake Division (retired)
- Paul Fleming: Chair of VBA Mid-Term Bargaining Committee and Local President
  - Jackson, MS VBA Regional Office
- Jeremy Lannan: AFGE National Vice President for Women and Fair Practices
  - AFGE Headquarters, Washington, DC

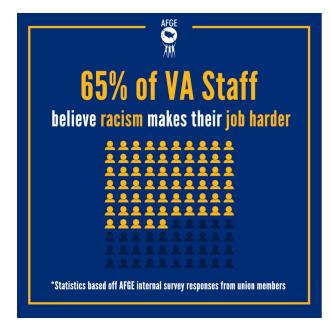




## Systemic Racism at the VA











## AFGE Systemic Racism Survey Media Hits



Black Employees Say Veterans Affairs Has a Serious Racism Problem, and the Stories Are Pretty Damning







Overnight Defense: Most VA workers find racism 'moderate to serious problem' at instalaciones I Trump advisers were wary of talking military options over fears he'd accidentally start war

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Nearly 80% of Veterans Affairs staff say racism is a 'moderate to serious problem' at VA





## FOIA Data on VA Promotions

According to data obtained by AFGE/NVAC through FOIA,

## White VA employees are <u>TWICE</u> as likely to be promoted as Black VA employees.

Between FY 2017 – July 2020, the selection rate for Black VA employees who applied for management positions was between 1.8 percent and 2.5 percent.

Between FY 2017 – July 2020, the selection rate for White VA employees who applied for management positions was between 2.8 percent and 4.7 percent.

## FOIA Data on VA Promotions

In FY 2019, a total of 176,352 individuals applied for management positions, with 6,711 individuals selected for those positions.

- A total of **40,578 Black individuals** applied for management positions, with **1,012** individuals selected for those positions. **The selection rate was 2.5%.**
- A total of **58,803 White individuals** applied for management positions, with 2,745 individuals selected for those positions. **The selection rate was 4.7%.**

In FY 2020 (until July 13, 2020), a total of 74,578 individuals applied for management positions, with 2,620 individuals selected for those positions.

- A total of **17,257 Black individuals** applied for management positions, with 436 individuals selected for those positions. **The selection rate was 2.5%.**
- A total of 22,650 White individuals applied for management positions, with 989 individuals selected for those positions. The selection rate was 4.4%.



## FOIA Hiring Data Media Hits

LOGIN





White VA employees twice as likely as Black workers to be promoted, union says





White employees twice as likely to be promoted to management at the VA

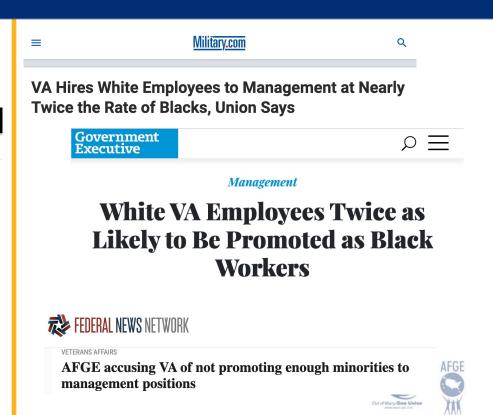
■ I CONNECTING VETS I NEWS I INSIDE THE VA

White Veterans Affairs employees twice as likely to be promoted as Black staff, union says

**■** STARS STRIPES.

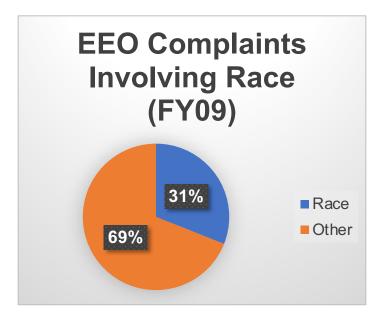


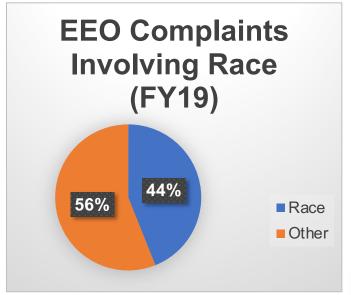
Promotion rates an issue as VA, union spar over treatment of Black employees



## EEO Complaints (FY09 vs FY19)

**EEO Complaints Involving Race Increased Substantially From FY09 to FY19.** 



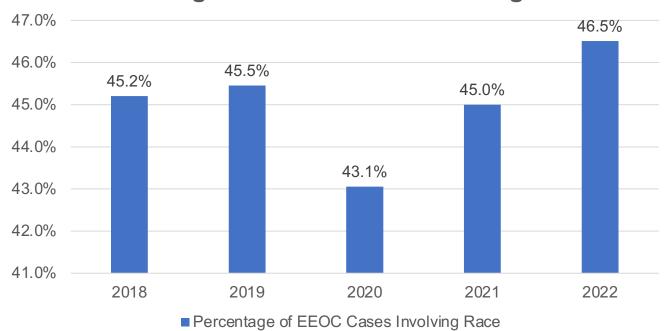






## **AFGE Representation Statistics**

#### Percentage of EEOC Cases Involving Race







# 7 Areas of Concern Identified by AFGE/NVAC & Proposed Solutions





#### Issue

VA lacking equal representation for people of color from within management.

#### Recommendation

GAO should request data from VA, including demographics, and study the disparity in representation amongst management officials.

Implement an initiative like the EEOC's Hiring Initiative to Reimagine Equity (HIRE) program to identify strategies to remove hiring barriers that limit the opportunity.





#### Issue

Overall lack of advancement opportunity for people of color.

Vast majority of employees in Food Service and EMS (Housekeeping) are disabled people of color. VA keeps them on part-time schedules and positions have little or no promotion potential.

#### Recommendation

Work with union representatives to create upward mobility plans within these occupations.

Increase investment in training and professional development programs.





#### Issue

New supervisors are hired without the requisite management skills and experience in a unionized workforce.

#### Recommendation

Include bargaining unit employees and their union representatives on interview panels for supervisory positions.





#### Issue

Amongst qualified applicants, people of color are not fairly considered for promotion opportunities.

#### Recommendation

Create succession planning program at each VA facility that provides training and professional development to employees who may want to apply for supervisory positions.





#### Issue

VA is found liable for discrimination in EEOC and grievance proceedings, but there is no accountability for culpable supervisors.

#### Recommendation

VA Central Office should take appropriate disciplinary action against supervisors and management officials who are found liable in connection with discrimination and retaliations complaints.





#### Issue

Annual EEO/discrimination training is entirely electronic and severely lacking.

#### Recommendation

VA should supplement annual TMS training with mandatory in-person training. This in-person training advances the goals set forth in Executive Order 13985.





#### Issue

VBA disability ratings system includes information about Veteran's race and ethnicity, but this is not relevant to the disposition of the Veteran's claim.

#### Recommendation

Study VA's basis for including irrelevant race and ethnicity information included in VBMS.





## Questions?





# Supplemental Information





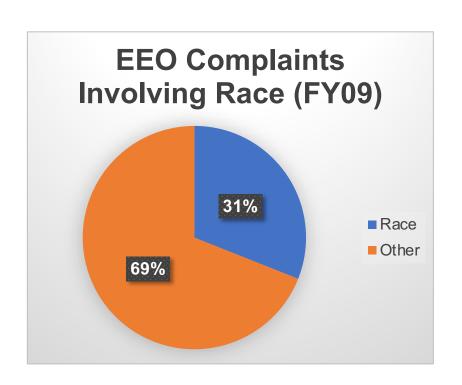
## Analysis of VA's MD-715 (FY19)

#### Part H of the MD-715 requires VA to note discrepancies in its abilities to attain the essential elements of a model EEO program. Notable excerpts include:

- P. 47: VA admits it does not have enough staff to effectively monitor compliance with EEOC orders.
- Pg. 51: VA's EEO office does not inform its anti-harassment program of all EEO counseling activity alleging harassment, meaning that there is a communication barrier between the two arms of the Agency intended to combat harassment and discrimination.
- Pg. 53: VA admits it does not have a system to track whether it conducts a prompt inquiry of harassment allegations raised by employees in the EEO complaint process.
- Pg. 65: VA admits it has not established any timetables to review its merit promotion programs, employee recognition awards program, employee development programs, and management programs that may be impeding full participation by all EEO groups.
- Pg. 69: VA's EEO office does not have timely access to accurate and complete data required to prepare the MD-715 workforce data tables that tabulate the composition of the workforce across various levels of leadership in VA.
- Pg. 71, 73: VA's HR office does not collaborate with the EEO office regarding outreach and recruiting initiatives or preparation of the MD-715 report.



## EEO Complaints (FY09)

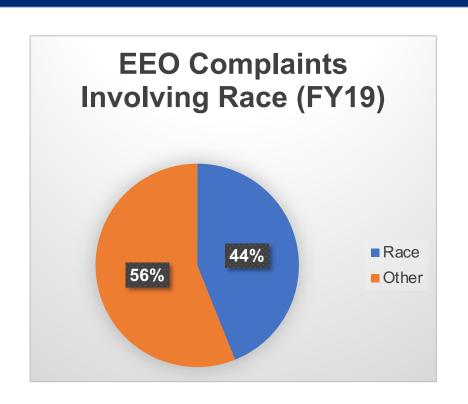


- According to FY 2009 data published on the EEOC's website, there were 2221 EEO complaints filed in FY 2009. Of those, race was the third-leading basis of discrimination alleged in approximately 689 cases.
- https://www.eeoc.gov/federalsector/reports/departmentveterans-affairs-va





## No FEAR Act (FY21)



- According to EEO data published by the VA pursuant to the No FEAR Act, a total of 2601 EEO complaints were filed VA-wide through the 4<sup>th</sup> quarter of FY 2021. Of those complaints, race was an alleged basis in 967 complaints.
- https://www.va.gov/ORMDI/NOF EAR/No-Fear-Act-Data-FY21-Q4-VA-Wide.pdf



